Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

OMB No. 1545-0047

benefit trust or private foundation) Open to Public Department of the Treasury The organization may have to use a copy of this return to satisfy state reporting requirements. Internal Revenue Service and ending MAY 31, 2013 A For the 2012 calendar year, or tax year beginning JUN 1. 2012 Check if applicable: C Name of organization D Employer identification number Address change OPERA PHILADELPHIA X Name change 23-1504706 Doing Business As Initial Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Termin-215-893-3600 1420 LOCUST STREET, SUITE 210 Amended City, town, or post office, state, and ZIP code 10,875,421 G Gross receipts \$ Applica-PHILADELPHIA, PA 19102 H(a) Is this a group return pending F Name and address of principal officer: DAVID B. DEVAN Yes X No for affiliates? SAME AS C ABOVE H(b) Are all affiliates included? Yes I Tax-exempt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or If "No," attach a list. (see instructions) J Website: ► WWW.OPERAPHILA.ORG H(c) Group exemption number ▶ K Form of organization: X Corporation Association Other > L Year of formation: 1975 M State of legal domicile: PA Part I Summary Briefly describe the organization's mission or most significant activities: TO BE PHILADELPHIA'S Activities & Governance PROFESSIONAL PRODUCER OF GRAND OPERA AND OPERA EDUCATION. if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 38 Number of independent voting members of the governing body (Part VI, line 1b) 38 4 306 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 146 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 0. 7a 0. b Net unrelated business taxable income from Form 990-T, line 34 **Prior Year Current Year** 9,645,480. 7,596,066. Contributions and grants (Part VIII, line 1h) Revenue 2,330,530. Program service revenue (Part VIII, line 2g) 2,585,162. 1,278 2,468. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) -33,122.-57,493.11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11,944,166. 10,126,203. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 0. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. Benefits paid to or for members (Part IX, column (A), line 4) 3,909,296. 3,950,344 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) 22,000. b Total fundraising expenses (Part IX, column (D), line 25) 4,854,401. 5,767,711. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 9,718,055. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 8,785,697. 3,158,469. 408,148. Revenue less expenses. Subtract line 18 from line 12 Assets or Balances **Beginning of Current Year** End of Year 10,825,448. 11,265,666. 20 Total assets (Part X, line 16) 1,671,276. 21 Total liabilities (Part X, line 26) 1,689,091. Net assets or fund balances. Subtract line 21 from line 20 9,154,172. 9,576,575. Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign GARY H. GANSKY, CHIEF FINANCIAL OFFICER

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments · other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			.,
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		_X_
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			37
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
- 2	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			Х
19a	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	11f		
120	Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
_	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		10.0-00111	
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			3,7
	Schedule K. If "No", go to line 25	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			.,,
400	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			37
•	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified			37
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			37
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			37
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			37
-	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	37	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			37
0.4	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			37
20	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			v
00	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
04	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			v
05-	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Λ_
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	0=:		
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			v
07	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			v
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u>X</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	0.5	v	
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form **990** (2012)

Form 990 (PHILADI		
Part V	Statements	Regarding	Other IRS	Filings and	Tax Compliance

	Check if Schedule O contains a response to any question in this Part V												
					Yes	No							
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	104										
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0										
	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eporta	ble gaming										
	(gambling) winnings to prize winners?	70		1c	Х								
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,												
	filed for the calendar year ending with or within the year covered by this return	2a	306										
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retur	ns?		2b	Х	************							
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	3)											
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			За		X							
	b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O												
	4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a												
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?												
b	If "Yes," enter the name of the foreign country: ►		3										
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.												
5a	5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?												
b	b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?												
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5с									
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ne orga	nization solicit										
	any contributions that were not tax deductible as charitable contributions?			6a		X							
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions o	r gifts										
	were not tax deductible?			6b									
7	Organizations that may receive deductible contributions under section 170(c).												
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices p	rovided to the payor?	7a	X								
b	b If "Yes," did the organization notify the donor of the value of the goods or services provided?												
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as requ	uired										
	to file Form 8282?			7c		X							
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d											
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit c		1	7e		_X_							
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr			7f		X							
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		20.000	7g									
2	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h	**********	*********							
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di												
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any tim	e during the year?	8									
9	Sponsoring organizations maintaining donor advised funds.												
a	Did the organization make any taxable distributions under section 4966?			9a									
	Did the organization make a distribution to a donor, donor advisor, or related person?			9b									
10	Section 501(c)(7) organizations. Enter:	ا ما											
a	Initiation fees and capital contributions included on Part VIII, line 12	10a											
11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b											
	Gross income from members or shareholders	11a											
	Gross income from other sources (Do not net amounts due or paid to other sources against	Ha											
Ü	amounts due or received from them.)	11b											
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form			12a	**********								
		12b		120									
	Section 501(c)(29) qualified nonprofit health insurance issuers.	120	·										
	Is the organization licensed to issue qualified health plans in more than one state?			13a		***************************************							
	Note. See the instructions for additional information the organization must report on Schedule O.	*******	••••••••	· Ja									
b Enter the amount of reserves the organization is required to maintain by the states in which the													
organization is licensed to issue qualified health plans													
С	Enter the amount of reserves on hand	13c											
	Did the organization receive any payments for indoor tanning services during the tax year?			14a		X							
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule		1	14b									
	, , , , , , , , , , , , , , , , , , , ,				990	(2012)							

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			X								
Sec	ction A. Governing Body and Management											
			Yes	No								
1a	Enter the number of voting members of the governing body at the end of the tax year	3										
	If there are material differences in voting rights among members of the governing body, or if the governing											
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.											
b	Enter the number of voting members included in line 1a, above, who are independent	3										
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other											
	officer, director, trustee, or key employee?	2		X								
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision											
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X								
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X								
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X								
6												
7a	7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or											
	more members of the governing body?	7a		X								
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or											
	persons other than the governing body?	7b		X								
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:											
а	The governing body?	8a	X									
b		8b	X	222-0-2:-012								
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the											
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X								
Sec	ction B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)											
			Yes	No								
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х								
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,											
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b										
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		X								
b												
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х									
b		12b	Х									
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe											
	in Schedule O how this was done	12c	Х									
13	Did the organization have a written whistleblower policy?	13	Х									
14	Did the organization have a written document retention and destruction policy?	14	Х									
15	Did the process for determining compensation of the following persons include a review and approval by independent											
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?											
а	The organization's CEO, Executive Director, or top management official	15a	Х									
b	Value of the control	15b	X									
======================================	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).											
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a											
	taxable entity during the year?	16a		Х								
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			- -								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's											
	exempt status with respect to such arrangements?	16b		2000000000								
Sec	tion C. Disclosure	1.00										
17	List the states with which a copy of this Form 990 is required to be filed ▶PA, NJ, NY, MI											
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	ole									
4.55000	for public inspection. Indicate how you made these available. Check all that apply.											
	X Own website X Another's website X Upon request Other (explain in Schedule O)											
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, ar	ıd finar	ncial									
	statements available to the public during the tax year.	i ililal	ioiai									
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization.	ıtion:	•									
	GARY GANSKY - (215) 893-3600	aloii.	-	T-1-1-1-1								
	1420 LOCUST STREET, SUITE 210, PHILADELPHIA, PA 19102-4204											
232000		Forn	990	(2012)								

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per	(do box	not c	Pos heck	ition		one	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer	Key employee	Highest compensated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) BENJAMIN ALEXANDER DIRECTOR	3.00	Х						0.	0.	0.
(2) DENNIS ALTER	3.00							-	•	
DIRECTOR		Х						0.	0.	0.
(3) SANDRA K. BALDINO	3.00									
DIRECTOR		Х						0.	0.	0.
(4) ELIZABETH M. BOWDEN	3.00									
DIRECTOR		X						0.	0.	0.
(5) WILLO CAREY	3.00									
DIRECTOR		X						0.	0.	0.
(6) NICHOLAS CHIMICLES	3.00									
DIRECTOR		X						0.	0.	0.
(7) ANTHONY DISANDRO	3.00									
DIRECTOR		X						0.	0.	0.
(8) SUZANNE FAIRLIE	3.00									
DIRECTOR		Х						0.	0.	0.
(9) MARK HANKIN	3.00							200		
DIRECTOR		X						0.	0.	0.
(10) FREDERICK P. HUFF	3.00									
DIRECTOR		Х						0.	0.	0.
(11) STEPHEN T. JANICK	3.00							1000	overs.	
DIRECTOR		Х						0.	0.	0.
(12) JOEL KOPPELMAN	3.00									
DIRECTOR		Х						0.	0.	0.
(13) DAVID KUTCH	3.00									
DIRECTOR	2 00	Х						0.	0.	0.
(14) BEVERLY LANGE	3.00									2
DIRECTOR	2 00	Х						0.	0.	0.
(15) CAROL C. LAWRENCE	3.00	Ι,,						_	_	^
DIRECTOR	2 00	Х						0.	0.	0.
(16) ELLEN BERMAN LEE	3.00	v							_	•
DIRECTOR	2 00	Х						0.	0.	0.
(17) GABRIELE W. LEE	3.00	Х						_	_	0
DIRECTOR	l	Λ						0.	0.	0.

232007 12-10-12

Form 990 (2012)

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Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, an	d Hi	ghe	st C	Compensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours per week	box	not c	ss pe	more rson	than is bot or/trus	th an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) PETER LEONE	3.00									
DIRECTOR		X						0.	0.	0.
(19) STEPHEN A. MADVA DIRECTOR	3.00	Х						0.	0.	0.
(20) THOMAS MAHONEY	3.00									2.
DIRECTOR		X		X				0.	0.	0.
(21) DANIEL K. MEYER	3.00									
DIRECTOR		X		X				0.	0.	0.
(22) ALAN B. MILLER DIRECTOR	3.00	Х						0.	0.	0.
(23) AGNES MULRONEY DIRECTOR	3.00	х						0.	0.	0.
(24) MICHAEL PANSINI DIRECTOR	3.00	х						0.	0.	0.
(25) BERNARD J. POUSSOT DIRECTOR	3.00	Х						0.	0.	0.
(26) SCOTT F. RICHARD DIRECTOR	3.00	Х		Х				0.	0.	0.
1b Sub-total						>		0.	0.	0.
c Total from continuation sheets to Part VI	I, Section A					\blacktriangleright		490,231.	0.	49,454.
d Total (add lines 1b and 1c)						>		490,231.	0.	49,454.
2 Total number of individuals (including but n	ot limited to th	ose	liste	d al	oove	e) wł	no re	eceived more than \$100	,000 of reportable	

compensation from the organization

Yes 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization X and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CORRADO ROVARIS, 1420 LOCUST STREET, SUITE 210, PHILADELPHIA, PA 19102	CONDUCTOR/MUSIC DIRECTOR	280,333.

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2012)

232008 12-10-12

	HILADELPI		2017						23-150	4/06
Part VII Section A. Officers, Directors,	Trustees, Key Er	mplo	yee	s, aı	nd F	ligh	est	Compensated Employ	ees (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average			Posi	ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all t	hat	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	ь				afolo		the	organizations	compensation
	(list any hours for	direct				demp		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	related	trustee or director	stee			nsate		(44-27 1099-141130)		and related
	organizations	trust	al tru		ayic	in Del				organizations
	below	Individual 1	nstitutional trustee	25	Key employee	Highest compensated employee	Jec			
	line)	Indi	Insti	Officer	Key	High	Former			
(27) JOHN D. ROLLINS	3.00									
DIRECTOR		X						0.	0.	0
(28) HAROLD ROSENBLUTH	3.00									
DIRECTOR		X						0.	0.	0
(29) ROBERTO SELLA	3.00									
DIRECTOR		Х						0.	0.	0
(30) STEPHEN G. SOMKUTI	3.00								i.e	
DIRECTOR		Х						0.	0.	0
(31) JONATHAN H. SPROGELL	3.00									
DIRECTOR		Х						0.	0.	0
(32) JAMES B. STRAW	3.00									
DIRECTOR		X						0.	0.	0
(33) ALICE W. STRINE	3.00									
DIRECTOR		X						0.	0.	0
(34) KENNETH R. SWIMM	3.00									
DIRECTOR		X						0.	0.	0
(35) MARIA TRAFTON	3.00									
DIRECTOR		X						0.	0.	0
(36) CHARLOTTE W. WATTS	3.00								090	
DIRECTOR		X						0.	0.	0
(37) DONNA WECHSLER	3.00								_	
DIRECTOR		X						0.	0.	0
(38) PETER WHATNELL	3.00							_	_	_
DIRECTOR		Х		_				0.	0.	0
(39) DAVID DEVAN	60.00								120	
GENERAL DIRECTOR				Х				226,000.	0.	21,726
(40) GARY GANSKY	60.00							145 005		10 -00
CHIEF FINANCIAL OFFICER	60.00			Х				147,885.	0.	13,598
(41) ANNIE BURRIDGE	60.00							116 046		1. 100
DIRECTOR OF DEVELOPMENT					_	X		116,346.	0.	14,130
					-					
						157				
				_	_			102		
	-									
								400 221		40 454
Total to Part VII, Section A, line 1c								490,231.		49,454

			Check if Schedule O cont				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts	1	а	Federated campaigns		1a					
ara our		b	Membership dues		1b					
S, (С	Fundraising events		1c	230,925.				
ait			Related organizations	29	1d					
in;		е	Government grants (contributi	ions)	1e	145,283.				
rior		f	All other contributions, gifts, grant	ts, and						
t bd			similar amounts not included above	to the state of th	1f	7,219,858.				
들의		q	Noncash contributions included in lines							
a S			Total. Add lines 1a-1f	9200000			7,596,066.			
						Business Code	, , ,			
g	2	а	TICKET SALES			711110	2,492,256.	2,492,256.		
, <u>Ş</u>	-	b SET & COSTUME RENTALS				711110	65,000.	65,000.		
Sel		c TICKET PROCESSING FEES				711110	27,906.	27,906.		
an e		d						27,500.		
Ba		_								
Pr		f	All other program service reve	nue						
			Total. Add lines 2a-2f				2,585,162.			
\dashv			Investment income (including				2,303,102.			
	J		other similar amounts)				6,507.			6 507
1			Income from investment of tax				0,507.			6,507.
1						1		***************************************		
	5		Royalties							
	•			(i) Re	eai	(ii) Personal				
	6		Gross rents							
			Less: rental expenses							
			Rental income or (loss)							
			Net rental income or (loss)							
	7	а	Gross amount from sales of	(i) Secu		(ii) Other				
			assets other than inventory	629	,146.					
1		b	Less: cost or other basis							
- 1			and sales expenses	633	,185.					
		Ç	Gain or (loss)	- 4	,039.					
		d	Net gain or (loss)			>	-4,039.			-4,039.
<u>o</u>	8	а	Gross income from fundraising	g events (not					
ent			including \$230	,925. of						
ě			contributions reported on line	1c). See						
Other Revenue Contributions, Gifts, Grain Revenue Revenue and Other Similar Amount Similar Amoun		Part IV, line 18		а	45,650.					
		b	Less: direct expenses			116,033.				
١			Net income or (loss) from fund				-70,383.			-70,383.
			Gross income from gaming ac							,
			Part IV, line 19							
		b	Less: direct expenses							
			Net income or (loss) from gami			>				
			Gross sales of inventory, less							
			and allowances		а					
			Less: cost of goods sold							
			Net income or (loss) from sales							
- 1			Miscellaneous Revenue			Business Code				
ŀ	11	a	OTHER			711110	12,890.	12,890.		
		a b			-	/11110	12,090.	12,030.		
			A STATE OF THE STA	- In the second						
		C	All able an universal		-				*****	
			All other revenue		Commence of the Commence of th		40.000			
		е	Total. Add lines 11a-11d			> [12,890.			
			Total revenue. See instructions.			•	10,126,203.	2,598,052.	0_	-67,915.

Part IX Statement of Functional Expenses

	Check if Schedule O contains a respon	se to any question in th		<u></u>	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
10.47	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
200	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	111 250	100 016	100 222	125 010
^	trustees, and key employees	414,258.	100,016.	189,223.	125,019.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
7	persons described in section 4958(c)(3)(B)	2,818,550.	2,305,067.	121 400	202 075
7 8	Other salaries and wages	2,010,000.	2,303,007.	121,408.	392,075.
0	Pension plan accruals and contributions (include	64,115.	29,090.	23,138.	11 007
^	section 401(k) and 403(b) employer contributions)	315,718.	263,438.	9,055.	11,887. 43,225.
9	Other employee benefits	337,703.	253,230.	31,080.	53,393.
10 11	Payroll taxes Fees for services (non-employees):	331,103.	233,230.	31,000.	33,333.
	Management	14,774.	9,928.	4,846.	
	Legal Accounting	19,800.	3,7520.	19,800.	****
	Lobbying	13,000.		13,000.	
e					
f	Investment management fees				
	Other. (If line 11g amount exceeds 10% of line 25,				
9	column (A) amount, list line 11g expenses on Sch O.)	25,528.	9,343.	12,591.	3,594.
12	Advertising and promotion	356,585.	356,585.	12,0511	- 0,001.
13	Office expenses	129,152.	88,100.	11,921.	29,131.
14	Information technology	171,702.	129,076.	14,821.	27,805.
15	Royalties	41,500.	41,500.		
16	Occupancy	724,542.	686,047.	12,795.	25,700.
17	Travel	419,931.	410,518.	327.	9,086.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	80,278.	52,625.	9,445.	18,208.
20	Interest	10,210.		10,210.	•
21	Payments to affiliates			•	
22	Depreciation, depletion, and amortization	52,395.	37,965.	4,810.	9,620.
23	Insurance	176,564.	132,123.	35,746.	8,695.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				,
а	OPERA PRODUCTION COSTS	3,020,787.	3,020,787.		
b	EVENTS & CULTIVATION	242,037.	79,149.		162,888.
c	PRINTING AND PUBLICATIO	117,056.	81,131.		35,925.
d	CREDIT CARD FEES	84,394.	67,330.		17,064.
	All other expenses	80,476.	62,736.	5,918.	11,822.
25	Total functional expenses. Add lines 1 through 24e	9,718,055.	8,215,784.	517,134.	985,137.
26	Joint costs. Complete this line only if the organization	-	7 No. 101 - 7		
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Part X **Balance Sheet** Check if Schedule O contains a response to any question in this Part X (A) Beginning of year End of year 120,065. 7,661. Cash · non-interest-bearing 1 3,425,002. 3,052,980. 2 2 Savings and temporary cash investments 6,004,584. Pledges and grants receivable, net 6,369,266. 3 3 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L 6 7 Notes and loans receivable, net 7 Inventories for sale or use 8 660,110. 1,107,481. Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other 794,594. basis. Complete Part VI of Schedule D 10a 491,052. 263,771. 303,542. b Less: accumulated depreciation 10b 10c 82,808. 149,125. Investments - publicly traded securities 11 11 12 Investments · other securities. See Part IV, line 11 12 13 Investments - program-related. See Part IV, line 11 13 14 14 Intangible assets 269,108. Other assets. See Part IV, line 11 275,611. 15 15 10,825,448. 11,265,666. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 332,986. 17 Accounts payable and accrued expenses 17 363,467. 18 18 Grants payable 1,138,350. 1,158,606. 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 -iabilities Loans and other payables to current and former officers, directors, trustees. key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 199,940. 167,018. 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 1,671,276. 1,689,091. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶ X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 2,041,494. 2,212,435. Unrestricted net assets 27 27 7,087,696. 7,289,158. Temporarily restricted net assets 28 24,982. 74,982. 29 Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 30 Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund 31 31 32 32 Retained earnings, endowment, accumulated income, or other funds 9,154,172. Total net assets or fund balances 9,576,575. 33 10,825,448. 11,265,666. Total liabilities and net assets/fund balances

Form 990 (2012)

Forn	1990 (2012) OFERA FIITHADELIFIITA	23-	-1204/0) F	age 1	12
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response to any question in this Part XI					
						_
1	Total revenue (must equal Part VIII, column (A), line 12)	1	10,13	26,	203	
2	Total expenses (must equal Part IX, column (A), line 25)	2	9,7	18,	055	
3	Revenue less expenses. Subtract line 2 from line 1	3	4 (08,	148	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	9,1	54,	172	
5	Net unrealized gains (losses) on investments	5		14,	255	
6	Donated services and use of facilities	6				
7	Investment expenses	7				1000
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	9,5	76,	575	
Pa	t XII Financial Statements and Reporting					_
	Check if Schedule O contains a response to any question in this Part XII					
				Yes	s No	٥
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			X		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	3,			
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit	,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X		
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche		0000000000			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	ngle Au	ıdit			
	Act and OMB Circular A-133?		3a		X	_
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired au	dit			
	or guidite, explain why in Schodule O and describe any stone taken to undergo such guidite		01.	1		

Form **990** (2012)

SCHEDULE A

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Inspection

Name of the organization

OPERA PHILADELPHIA

Employer identification number

				PHILADELPHIA				5-2		2	3-1	1504	70€	5
Pa	ırt I	Reason	for Public Cha	rity Status (All organiz	zations mu	st comple	te this par	t.) See inst	tructions.					
The	organ	ization is not	a private foundation	because it is: (For lines	1 through	11, check	only one b	oox.)						
1		A church, co	nvention of church	es, or association of chur	ches desc	ribed in se	ection 170	(b)(1)(A)(i)) .					
2		A school des	scribed in section 1	70(b)(1)(A)(ii). (Attach Sc	hedule E.)									
3		A hospital or	a cooperative hosp	oital service organization	described	in section	170(b)(1)	(A)(iii).						
4		A medical res	search organization	operated in conjunction	with a hos	pital desc	ribed in se	ection 170	(b)(1)(A)(ii	i). Enter	the h	ospital	's nar	ne;
		city, and stat	te:											
5		An organizat	ion operated for the	e benefit of a college or u	niversity o	wned or or	perated by	a governi	mental uni	t describ	ed in	ľ		
		section 170	(b)(1)(A)(iv). (Comp	lete Part II.)										
6		A federal, sta	ate, or local governr	ment or governmental uni	it describe	d in sectio	n 170(b)(1)(A)(v).						
7		An organizat	ion that normally re	ceives a substantial part	of its supp	ort from a	governme	ental unit c	or from the	general	publi	ic desc	ribed	in
		section 170	(b)(1)(A)(vi). (Compl	ete Part II.)										
8		A community	trust described in	section 170(b)(1)(A)(vi).	(Complete	Part II.)								
9	X	An organizat	ion that normally re	ceives: (1) more than 33	1/3% of its	support f	rom contr	ibutions, m	nembershi	p fees, a	nd gr	ross red	ceipts	from
				unctions - subject to certa						• • • • • • • • • • • • • • • • • • • •				
		income and i	unrelated business	taxable income (less sec	tion 511 ta	x) from bu	sinesses	acquired b	y the orga	nization	after	June 3	0, 19	75.
		See section	509(a)(2). (Complet	te Part III.)				,						
10		An organizat	ion organized and o	perated exclusively to te	st for publ	ic safety. S	See sectio	on 509(a)(4	1).					
11		An organizat	ion organized and o	perated exclusively for the	he benefit	of, to perfo	orm the fu	nctions of,	or to carr	y out the	purp	oses c	of one	or
		more publicly	y supported organiz	ations described in secti	on 509(a)(1) or section	on 509(a)(2	2). See se c	ction 509(a)(3). Ch	eck t	he box	that	
		describes the	e type of supporting	g organization and compl	ete lines 1	1e through	n 11h.							
	a Type I b Type II c Type III · Functionally integrated d Type III · Non-functionally integrated													
е	e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than								an					
	foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).									ia.				
f		If the organiz	ation received a wr	itten determination from	the IRS tha	at it is a Ty	pe I, Type	II, or Type	e III					
		supporting o	rganization, check t	this box										🔲
g				organization accepted ar										
				directly controls, either a									Yes	No
				supported organization?							-	11g(i)		
				on described in (i) above?								11g(ii)		
				a person described in (i)							L	11g(iii)		
h		Provide the f	ollowing information	about the supported or	ganization	(s).								
					1		34 en 2000			т				
(i)	Name	of supported	(ii) EIN	(iii) Type of organization				u notify the	(vi) Is organizațio	the on in col.	(vii)	Amount	of mo	netary
	orga	inization	(described on lines 1-9		in col (i) lieted in your conspiration in col [UIVal			(i) organiz	mzation in col.			upport		
				(see instructions))		,	(I) of your support?							
					Yes	No	Yes	No	Yes	No				
								-						
									1					
								***************************************	***************************************					
ota	ıl													

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

232021 12-04-12

Pe	Support Schedule for (Complete only if you checke fails to qualify under the tests	ed the box on line 5	5, 7, or 8 of Part I	or if the organization			
Sal	ction A. Public Support	isted below, piec	ise complete r art	. m.,			
	ndar year (or fiscal year beginning in)	(a) 2009	(h) 2000	(c) 2010	(4) 0011	(*) 0010	(6) Takal
	Gifts, grants, contributions, and	(a) 2008	(b) 2009	(6) 2010	(d) 2011	(e) 2012	(f) Total
•	membership fees received. (Do not						
•	include any "unusual grants.")	<u> </u>	<u> </u>	<u></u>		-	
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
	tion B. Total Support	Ţ		·		·	
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
7	Amounts from line 4				1		
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
	Total support. Add lines 7 through 10						
	Gross receipts from related activities,						
13	First five years. If the Form 990 is for				1551		
60/	organization, check this box and stop ction C. Computation of Publ					••••••	<u> </u>
						ТТ	
14	Public support percentage for 2012 (
15	Public support percentage from 2011						
16a	33 1/3% support test - 2012. If the						
	stop here. The organization qualifies						
b	33 1/3% support test - 2011. If the						Marin Department
	and stop here. The organization qual						
1 /a	10% -facts-and-circumstances tes	200					
	and if the organization meets the "fac						,
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes						
	more, and if the organization meets the						· 2
	organization meets the "facts-and-circ	cumstances" test.	The organization	qualifies as a publi	cly supported org	anization	▶∟

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2012

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	, , , , , , , , , , , , , , , , , , , ,					
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not include any "unusual grants.")	7309592.	4184713.	9766866.	9645480.	7596066.	38502717.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	3023363.	2460719.	2545991.	2386228.	2643702.	13060003.
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
	The value of services or facilities furnished by a governmental unit to the organization without charge	10000055	6645400	10010055	1000150	1.0000	
	Total. Add lines 1 through 5	10332955.	6645432.	12312857.	12031708.	10239768.	51562720.
78	Amounts included on lines 1, 2, and 3 received from disqualified persons	1530250.	1199280.	2600467.	5796352.	1938443.	13064792.
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.
	Add lines 7a and 7b	1530250.	1199280.	2600467.	5796352.	1938443.	13064792.
	Public support (Subtract line 7c from line 6.)						38497928.
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6	10332955.	6645432.	12312857.	12031708.	10239768.	51562720.
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	30,050.	3,985.	4,469.	6,632.	6,507.	51,643.
Ł	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975					31	
		30,050.	3,985.	4,469.	6,632.	6,507.	51,643.
11	Add lines 10a and 10b	30,030.	3,903.	4,409.	0,032.	0,307.	31,043.
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)	10363005.	6649417.	12317326.	12038340.	10246275.	51614363.
	First five years. If the Form 990 is for		first, second, thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiz	zation,
	check this box and stop here						>
Se	ction C. Computation of Publ	ic Support Per	centage				
	Public support percentage for 2012 ([THE CONTRACTOR OF THE PROPERTY OF THE PROPER	15	74.59 %
	Public support percentage from 2011					16	75.53 %
	ction D. Computation of Inves						
	Investment income percentage for 20					17	.10 %
	Investment income percentage from					18	.18 %
19a	33 1/3% support tests - 2012. If the						
	more than 33 1/3%, check this box a						
b	33 1/3% support tests - 2011. If the						
20	line 18 is not more than 33 1/3%, che			**************************************			

Schedule A

Payments from Disqualified Persons Included on Part III, Line 7a

2012

** Do Not File **

*** Not Open to Public Inspection ***

Payer's Name	2008 Amount	2009 Amount	2010 Amount	2011 Amount	2012 Amount
VARIOUS CONTRIBUTORS	1,530,250.	1,199,280.	2,600,467.	5,796,352.	1,938,443
					12.100.11
					and the second sections.
					Charles Care
				allena con a constant	

otal to Schedule A, art III, Line 7a	1,530,250.	1,199,280.	2,600,467.	5,796,352.	1,938,443

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990. ➤ See separate instructions.

2012
Open to Public Inspection

Name of the organization

OPERA PHILADELPHIA Employer identification number 23-1504706

8.00	OPERA PRILADELPRIA	23-1304706
Pa	organizations Maintaining Donor Advised Funds or Other Similar Funds or	Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised	funds
	are the organization's property, subject to the organization's exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be use	
	for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose con	ferring
	impermissible private benefit?	Yes No
Pa	rt II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part	IV, line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
	Preservation of land for public use (e.g., recreation or education)	cally important land area
	Protection of natural habitat Preservation of a certified	
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a	conservation easement on the last
	day of the tax year.	to the state of the state stat
	, -	Held at the End of the Tax Year
а	Total number of conservation easements	
b		****
c	No. 1 and 1	
d		
u	listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the org	
J	year	garlization during the tax
4	Number of states where property subject to conservation easement is located	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of	
3	violations, and enforcement of the conservation easements it holds?	Yes No
6		
7	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements durin Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the	
	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)	
8		
•	and section 170(h)(4)(B)(ii)?	
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense sta	
	include, if applicable, the text of the footnote to the organization's financial statements that describes the	organization's accounting for
Đ.	conservation easements. It III Organizations Maintaining Collections of Art, Historical Treasures, or Othe	v Cimilar Assats
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	er Similar Assets.
4.		
ıa	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement	
	historical treasures, or other similar assets held for public exhibition, education, or research in furtherance	of public service, provide, in Part XIII,
•	the text of the footnote to its financial statements that describes these items.	
b	The state of the s	
	treasures, or other similar assets held for public exhibition, education, or research in furtherance of public	service, provide the following amounts
	relating to these items:	2 2 222
	(i) Revenues included in Form 990, Part VIII, line 1	• \$
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar assets for financial ga	in, provide
	the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	
а	Revenues included in Form 990, Part VIII, line 1	• \$
b	Assets included in Form 990, Part X	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 232051 12-10-12

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012

76,189.

303,542.

82,811.

e Other

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

159,000.

232053 12-10-12

Schedule D (Form 990) 2012

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

2012

Open To Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

Employer identification number

OPERA P	HILADELPHIA			A 400 To 1 C To 1 V To 1 V To 1 To 1 To 1 To 1 To 1	23-1504	706						
Part I Fundraising Activities required to complete this par	Complete if the organization answet.	ered "Y	'es" to	Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not						
 c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the ten highest paid indicates 	a Mail solicitations b Internet and email solicitations c Phone solicitations g Special fundraising events d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b Solicitation of government grants g Special fundraising events d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.											
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have c or con contrib	ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization						
		Yes	No									

					~~~~							
Total			<b>&gt;</b>									
3 List all states in which the organizatio or licensing.			utions	or has been notified	d it is exempt from re	egistration						
					and the second s							

LHA Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2012

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events CHAIRMAN'S NEW OPERATIC NONE (add col. (a) through HONORARY DINWORKS GALA col. (c)) (event type) (event type) (total number) Revenue 248,825. 27,750. 276,575. 1 Gross receipts 15,300. 2 Less: Contributions ..... 215,625. 230,925. 12,450. 33,200. 45,650. Gross income (line 1 minus line 2) Cash prizes ..... Noncash prizes Direct Expenses Rent/facility costs 24,993. 52,246. 77,239. Food and beverages 75. 8,830. 8,905. 8 Entertainment ..... 2,250. 29,889. Other direct expenses ..... 10 Direct expense summary. Add lines 4 through 9 in column (d) 116,033, -70,383.11 Net income summary. Combine line 3, column (d), and line 10... Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) Gross revenue ..... 2 Cash prizes Direct Expenses 3 Noncash prizes Rent/facility costs Other direct expenses Yes Yes % Yes Volunteer labor No Direct expense summary. Add lines 2 through 5 in column (d) ..... 8 Net gaming income summary. Combine line 1, column d, and line 7 9 Enter the state(s) in which the organization operates gaming activities: a Is the organization licensed to operate gaming activities in each of these states? **b** If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? b If "Yes," explain: 232082 01-07-13 Schedule G (Form 990 or 990-EZ) 2012

Sche	dule G (Form 990 or 990-EZ) 2012 OPERA PHILADELPHIA 23	-1504	4706	Page 3
11	Does the organization operate gaming activities with nonmembers?		Yes	☐ No
	ls the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	No
	Indicate the percentage of gaming activity operated in:			
	The organization's facility	13a		%
	An outside facility		_	<del>%</del>
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	130		
14	cinter the name and address of the person who prepares the organization's garning/special events books and records.			
	Name ►			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount			
	of gaming revenue retained by the third party > \$			
	If "Yes," enter name and address of the third party:			
	,,			
	Name			
	Address			
16	Gaming manager information:			
	Name ►			
	Gaming manager compensation ► \$			
	Description of services provided			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	s the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	No
	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		, 100	
	organization's own exempt activities during the tax year > \$	Е		
Par		- (iii) and	(u) and	Dort III
8188618	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information.			
	*			
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### SCHEDULE J (Form 990)

## **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service

Name of the organization

Department of the Treasury

► Attach to Form 990. ► See separate instructions.

OPERA PHILADELPHIA Employer identification number 23-1504706

Pá	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
	DESCRIPTION OF THE PROPERTY OF			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
	,			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	*********	Х
b	Book I was a second and a second	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	, , , , , , , , , , , , , , , , , , , ,			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а		5a	*	X
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a	0000000000	Х
	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.			
7		J000000000		
<u>2</u> 1	not described in lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
20000	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Page 2

OPERA PHILADELPHIA

Part III Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Schedule J (Form 990) 2012

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(C) Retirement and	ple	(E) Total of columns	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denetits	(a)-(i)(a)	reported as deferred in prior Form 990
(1) DAVID DEVAN	9	226,000.	0	0	10,170.	11,556.	247,726.	0
GENERAL DIRECTOR	<b>(E)</b>		0	0		0		
(2) GARY GANSKY	Θ	147,885.	0	0	6,655.	6,943.	161,48	0
CHIEF FINANCIAL OFFICER	(ii)	0	0	0	0	0		
	Θ							
	<b>(E)</b>							
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232112				Č			Schedu	Schedule J (Form 990) 2012

### SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

### **Noncash Contributions**

➤ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

2012

Open to Public Inspection

Name of the organization

OPERA PHILADELPHIA

Employer identification number 23-1504706

Pa	rt I Types of Property					
		(a) Check if applicable	(b)  Number of contributed items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu	etermining
1	Art - Works of art		items contributed	TOTTI 990, Fait VIII, line 1g		
2	Art - Historical treasures		***************************************			
3	Art - Fractional interests					
4	Books and publications					
5	Clothing and household goods					****
6	Cars and other vehicles					***************************************
7	Boats and planes					
8	Intellectual property					
9	Securities · Publicly traded	X	14	388,579.	FMV AT DATE	OF GIFT
10	Securities - Closely held stock					
11	Securities · Partnership, LLC, or					
	trust interests					
12	Securities - Miscellaneous					
13	Qualified conservation contribution -					
	Historic structures					
14	Qualified conservation contribution - Other					
15	Real estate - Residential					
16	Real estate - Commercial					
17	Real estate - Other					
18	Collectibles					
19	Food inventory					
20	Drugs and medical supplies					
21	Taxidermy					
22	Historical artifacts					
23	Scientific specimens					
24	Archeological artifacts					
25	Other • ()					
26	Other • ()					
27	Other • ()					
28	Other ()					
29	Number of Forms 8283 received by the organi	zation during	g the tax year for c	ontributions		
	for which the organization completed Form 82	83, Part IV, I	Donee Acknowled	gement 29		
						Yes No
30a	During the year, did the organization receive b	y contributio	on any property rep	ported in Part I, lines 1-28 that	at it must hold for	
	at least three years from the date of the initial	contribution	, and which is not	required to be used for exen	npt purposes for	
	the entire holding period?					30a X
b	If "Yes," describe the arrangement in Part II.					
31	Does the organization have a gift acceptance	policy that re	equires the review	of any non-standard contrib	utions?	31 X
32a	Does the organization hire or use third parties	or related or	ganizations to soli	cit, process, or sell noncash		
	contributions?					32a X
b	If "Yes," describe in Part II.					
33	If the organization did not report an amount in	column (c) f	or a type of prope	rty for which column (a) is ch	ecked,	
	describe in Part II.					
LHA	For Paperwork Reduction Act Notice, see	the Instruc	tions for Form 99	0.	Schedule M	(Form 990) (2012)

## **SCHEDULE 0**

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization

OPERA PHILADELPHIA

Employer identification number 23-1504706

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: EDUCATIONAL EVENTS; THEATER, BACKSTAGE AND COSTUME SHOP TOURS; TOGETHER THESE PROGRAMS SERVED APPROXIMATELY 19,928 PEOPLE; PUBLICATION OF THE COMPANY'S E-NEWSLETTER, DISTRIBUTED TO OVER 6,000 PATRONS MONTHLY, WITH THE INTENT TO INFORM, EDUCATE, AND TO MEANINGFULLY CONNECT AUDIENCES TO OPERAPHILA.ORG AS A RESOURCE TO LEARN MORE ABOUT THE ART FORM.

FORM 990, PART VI, SECTION B, LINE 11: THE COMPLETED FORM 990 IS REVIEWED BY THE CFO AND THE AUDIT COMMITTEE. EXCLUDING SCHEDULE B FOR CONFIDENTIALITY PURPOSES, IT IS THEN PROVIDED TO THE BOARD OF DIRECTORS VIA E-MAIL BEFORE IT IS FILED.

FORM 990, PART VI, SECTION B, LINE 12C: EACH OFFICER, DIRECTOR AND KEY EMPLOYEE IS REQUIRED TO FILL OUT AND RETURN AN ANNUAL CONFLICT OF INTEREST FORM. THE RETURNED STATEMENTS ARE COMPILED AND REVIEWED. PERSONS WHO HAVE NOT RETURNED THE FORM ARE CONTACTED AND REQUESTED TO COMPLETE IT AGAIN. AT ANY MEETING IN WHICH THE BOARD IS TO ACT ON A TRANSACTION INVOLVING A CONFLICT OF INTEREST, ALL MATERIAL FACTS ARE DISCLOSED AND BROUGHT TO THE ATTENTION OF THE BOARD. ANY PERSON WITH A CONFLICT IS PROHIBITED FROM VOTING ON THE TRANSACTION.

FORM 990, PART VI, SECTION B, LINE 15: AN INDEPENDENT HR CONSULTANT IS USED TO ESTABLISH COMPENSATION AND BENEFITS FOR THE STAFF. THE COMPENSATION COMMITTEE REVIEWS SALARIES ON AN ANNUAL, OR MORE FREQUENT BASIS. CONSULTANT REFERENCES LOCAL WAGE BENCHMARKS, PEER ORGANIZATION SALARIES AS WELL AS THE HR SURVEY ISSUED BY OPERA AMERICA. SALARIES ARE APPROVED BY THE COMMITTEE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2012)

232211 01-04-13